



AMERICAN FUEL &
PETROCHEMICAL MANUFACTURERS
2016 ANNUAL REPORT

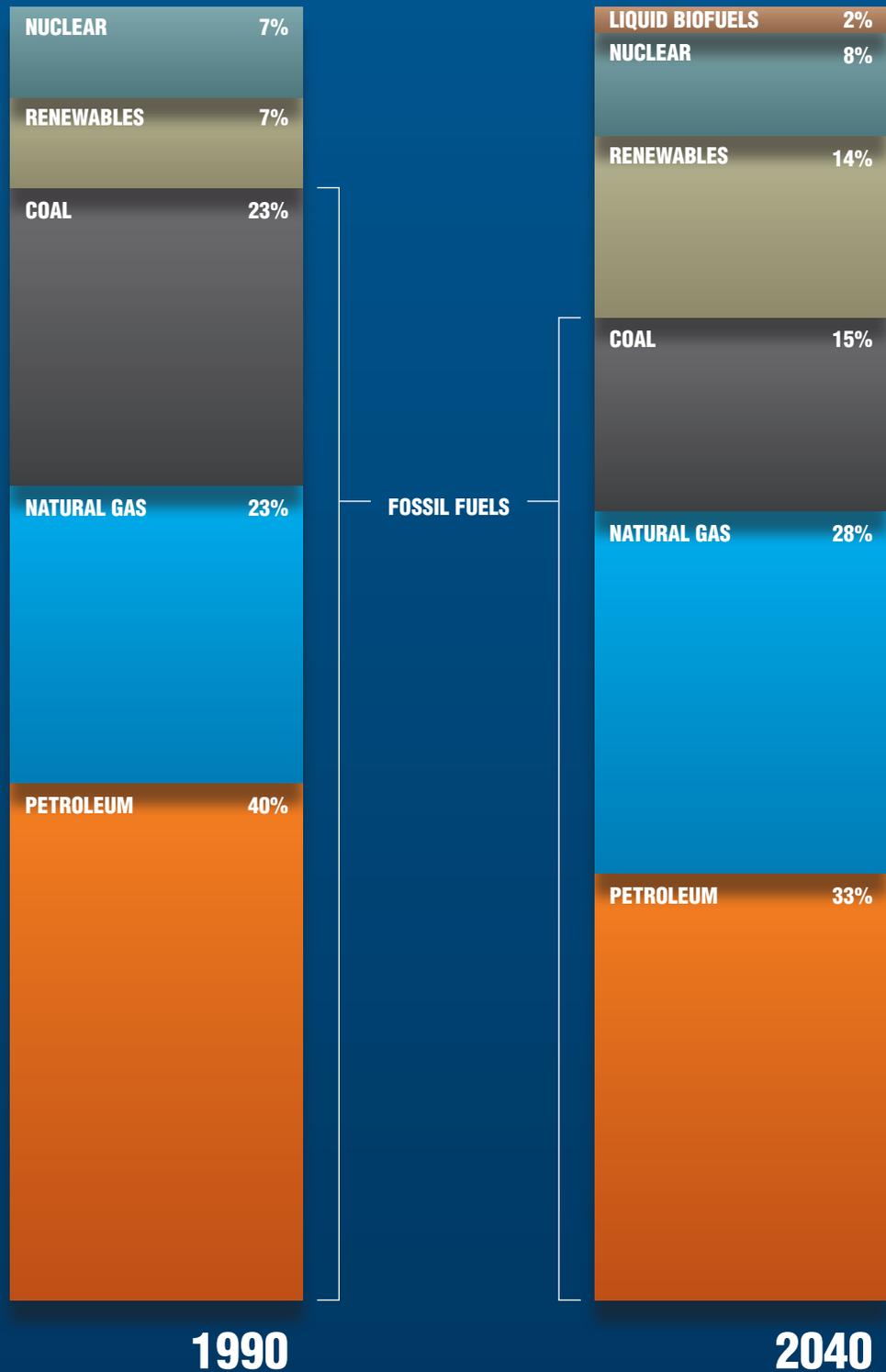
A photograph of an industrial refinery or chemical plant at sunset. The sky is a mix of orange, pink, and purple. The facility is illuminated with blue and white lights, highlighting various towers, distillation columns, and piping. In the foreground, a road with light trails from traffic leads towards the facility, flanked by trees and a body of water on the left.

POWERING PROGRESS

FOSSIL FUELS WILL CONTINUE TO POWER AMERICAN PROGRESS FOR DECADES TO COME

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U.S. ENERGY CONSUMED BY SOURCE (PERCENT SHARE)



Source:
U.S. Energy Information
Administration (EIA),
Base Policy Case (2015),
"Energy Markets," by
Adam Sieminski

POWERING PROGRESS

A MESSAGE FROM THE CHAIRMAN OF THE BOARD AND THE PRESIDENT OF AFPM

For more than a century, AFPM members have played an integral role in enhancing the standard of living of billions of people worldwide, by providing affordable energy, fuel, and the many petrochemical products that have modernized our world. Industry ingenuity and know-how unleashed the potential of domestic oil and natural gas reserves, sparking a manufacturing renaissance in our country. As a result, fuel and petrochemical manufacturers are expanding existing facilities and building new ones, creating jobs, and growing our nation's economy in the process.

U.S. refiners have been able to use our nation's growing supplies of economical oil and natural gas to improve their competitive position in world markets. In 2010, the U.S. went from being a net importer of petroleum products to a net exporter. Domestic refining capacity has increased to more than 18 million barrels per day, up nine percent since 2000.¹ This increase will help to serve global petroleum needs, which are expected to rise, providing the nation with added product export opportunities.

In a dramatic reversal of fortune, the United States is now one of the most affordable countries for petrochemical production, due in large part to the shale gas revolution. World demand for petrochemicals is robust, having more than doubled in the last 20 years,² and shows no signs of slowing down. A large amount of the funding for announced U.S. projects comes from foreign investments because companies see the United States as the best location for investing in the petrochemical industry. This is a remarkable turnaround for a nation that had been losing manufacturing jobs for more than three decades.

The outlook for the petroleum and petrochemical sectors is strong. Refined petroleum products supply 35 percent of our nation's energy needs and 92 percent of U.S. transportation fuels,³ and EIA projects U.S. reliance on petroleum will remain high for decades to come. The U.S. petrochemical industry is among the nation's largest industries and we expect further growth as applications for the use of petrochemicals across industries expands.

Our industries have made considerable investments to increase productivity and allow greater access to affordable products and transportation fuels – all while simultaneously reducing emissions significantly. Operations are carried out daily using the safest and most environmentally sound technology available.

Enlightened energy policies will be essential to support, or at least not inhibit, the innovation necessary to create additional, affordable and reliable products capable of serving the world's needs. AFPM, therefore, is more focused than ever on educating policymakers and thought leaders about the pitfalls of government overreach that impede the free market. We also are committed to ensuring that any debate on the role of fossil fuels in our society includes conversations on the many benefits that petroleum products bring to the world. Simply put, fossil fuels and their derivatives make the world a better place.

We appreciate your support of AFPM and look forward to working with you in 2016.

Gregory J. Goff
Chairman of
the Board

Chet M. Thompson
President



Gregory J. Goff
Chairman of the Board



Chet M. Thompson
President

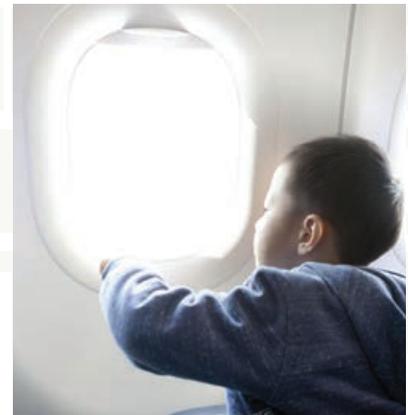
EVERYDAY ESSENTIALS

Many of the products we now think of as everyday essentials come from oil and natural gas. There are the obvious products like gasoline, diesel, jet fuel, and other fuels that keep us moving, keep us warm, and keep shelves stocked. But there are also the not-so-obvious ones – those made from petrochemicals that are derived from oil and natural gas. These products include such things as smart phones, toys, detergents, clothing, heart valves, football helmets, carpets, boats, eyeglasses, and even shampoo.

Products made from abundant and affordable oil and natural gas not only make lives better today, but are helping the world solve problems and create opportunities that will make life better for future generations as well.

The products we manufacture enable critical research, innovation, and the creation of new products that allow for healthier, more productive, safer, and more enriched lives.

AMERICAN FUEL AND PETROCHEMICAL MANUFACTURERS WILL CONTINUE TO SUPPLY PRODUCTS THAT MAKE MODERN LIFE POSSIBLE AND AT A SCALE THAT WILL HELP US REALIZE A BETTER FUTURE.



ECONOMIC STRENGTH

American ingenuity has made our nation's fuel and petrochemical manufacturers a driving force of economic stability across the United States. As domestic production and refinery access to affordable shale oil and natural gas grew, U.S. refiners were able to invest and shift operations to use these new resources to deliver an economical and reliable supply of fuels to the U.S. and global markets. Petrochemical manufacturers also have benefitted from our country's new-found abundance of low-cost natural gas. Access to domestic supplies of natural gas helped reverse a decades-long trend of manufacturing jobs moving abroad. Companies are expanding existing facilities and building new ones, resulting in new, high-paying jobs and increased domestic production capacity.

Strong U.S. refining and petrochemical industries mean more job opportunities and greater tax revenues. Together, these industries support more than 3.1 million direct and indirect jobs.⁴ Many of these direct jobs require highly-skilled workers and offer family-supporting wages and benefits. Our industries' success stimulates additional jobs in sectors such as restaurant, retail, trucking, and hospitality.

Refining alone resulted in additional annual tax revenue of over \$100 billion to local, state, and federal governments.⁵ This money supports economic development, education, transportation, environmental programs, and other needs communities identify.

Investments that will spur additional economic growth are on the rise. American refining companies are planning to spend \$48 billion dollars in the next five years (2016-2020), or almost \$10 billion per year on capital expenditures.⁶

In addition, more than 250 U.S. petrochemical projects have been announced with investments averaging about \$11 billion per year. Nearly 65 percent of this funding comes from foreign investment, demonstrating that overseas companies are recognizing that the U.S. offers a highly attractive and competitive manufacturing environment.⁷

LOW-COST U.S. NATURAL GAS HELPS DRIVE EXPANSION DOLLARS PER MILLION BTU



OUR NATION'S FUEL AND PETROCHEMICAL MANUFACTURERS DELIVER ECONOMIC BENEFITS IN THE FORM OF JOB OPPORTUNITIES FOR A WIDE RANGE OF WORKERS WITH VARYING SKILLS AND EDUCATIONAL LEVELS.

THROUGH ITS WORK WITH MEMBER COMPANIES, AFPM IS DEDICATED TO PROVIDING RESOURCES TO HELP AMERICANS EMBARK ON CAREERS THAT IMPROVE THEIR QUALITY OF LIFE. MORE INFORMATION IS AVAILABLE AT: WORKFORCE.AFPM.ORG



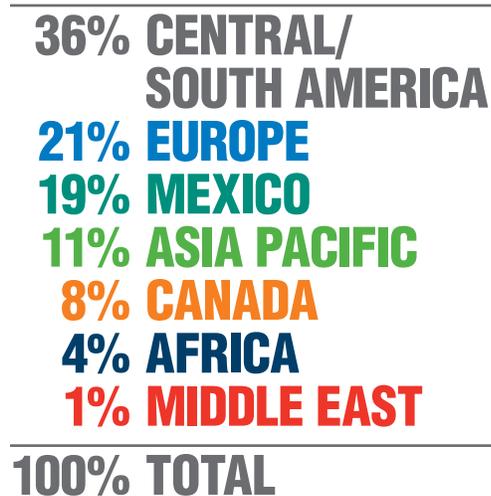
ENERGY SECURITY

Creative thinking and technological advancements in accessing our country's natural resources have led to greater U.S. energy security. The shale revolution has allowed American refiners to use more domestic resources in place of imported crude oil from regions outside of North America. U.S. crude imports from countries other than Mexico and Canada plummeted from a peak of 46 percent of crude processed in our refineries in 2005 to 21 percent in 2015.⁸

With an abundance of reliable and affordable oil and natural gas sources, American refiners continue to produce ample supplies of fuels to satisfy domestic needs. Since 2010, America has been a net exporter of petroleum products and has steadily increased exports, not only further strengthening our nation's energy independence, but also helping to stabilize energy markets in other parts of the world.

INNOVATIVE APPROACHES AND ENTREPRENEURSHIP WILL CONTINUE TO POWER PROGRESS, ALLOWING AMERICA TO DEVISE NEW SOLUTIONS TO MEET OUR NATION'S NEEDS WHILE ADDRESSING GLOBAL ENERGY DEMAND.

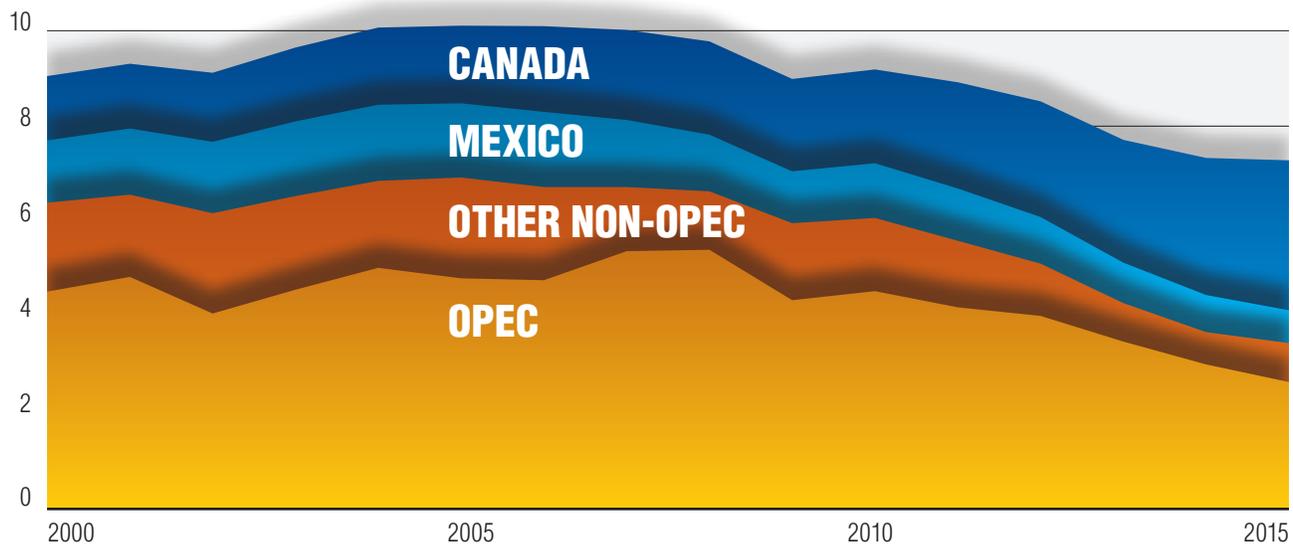
U.S. PRODUCT EXPORTS DEMONSTRATE ENERGY INDEPENDENCE DISTRIBUTION OF U.S. EXPORTS



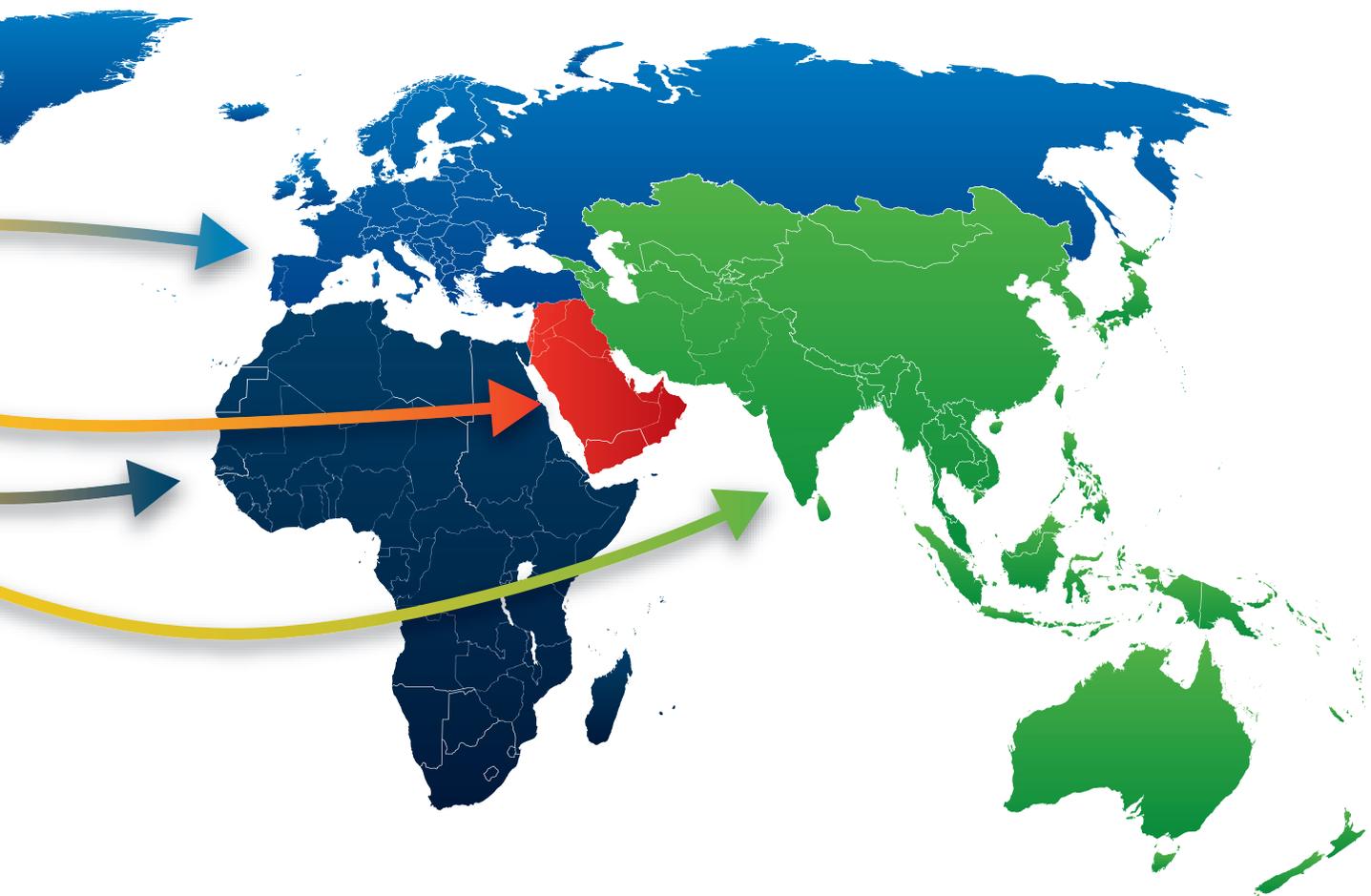
Source: U.S. Energy Information Administration
(Includes finished petroleum products and gasoline blending components.)



U.S. CRUDE OIL IMPORT DEPENDENCE OUTSIDE OF NORTH AMERICA DECLINES MILLION BARRELS PER DAY



Source: U.S. Energy Information Administration



EXCEPTIONAL PERFORMANCE

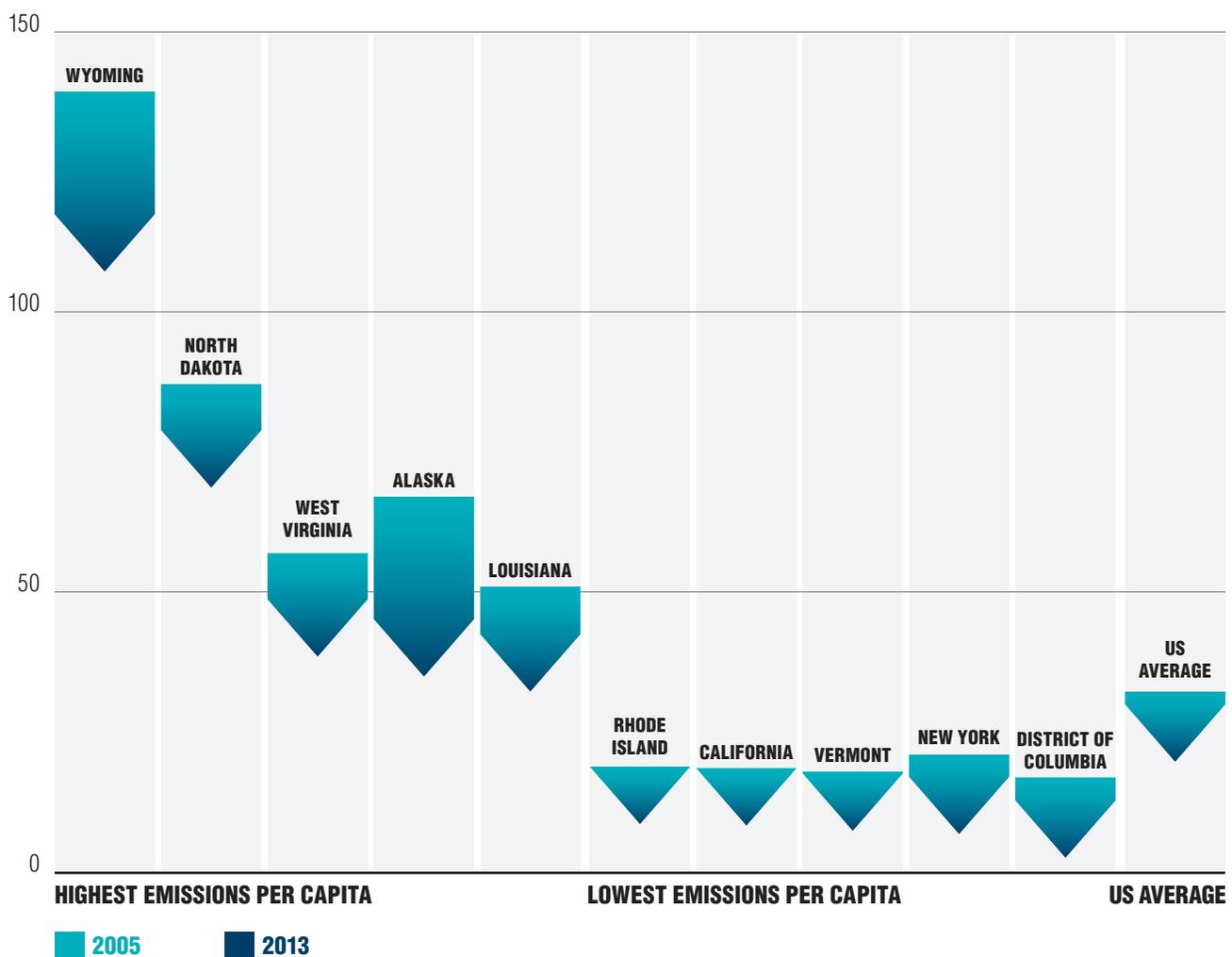
American refineries and petrochemical facilities manufacture products that advance modern life in the most environmentally sound and safe way.

With a highly-skilled workforce that includes engineers and scientists committed to improving the environment, AFPM member companies are making continuous progress toward cleaner air, water, and waste reduction. Ingenuity and resourcefulness have allowed our members to achieve an outstanding record of compliance with Environmental Protection

Agency (EPA) and state requirements, despite often conflicting regulations. Since 1990, EPA data show that the refining industry has significantly reduced air pollutant emissions, even while increasing fuel production. The primary criteria air pollutant emissions – sulfur dioxide, nitrogen oxides, and volatile organic compounds – have fallen by 91 percent, 67 percent, and 69 percent, respectively, while total hazardous air pollutant emissions declined by 66 percent.⁹ Energy-related carbon dioxide emissions have also decreased in nearly every state.¹⁰

Our members are making these gains while also upholding the highest safety standards. Petroleum refining and petrochemical manufacturing have the lowest rate of job-related injuries and illnesses among major industrial sectors.¹¹ Through AFPM safety programs, member companies are proactively identifying potential safety issues and developing solutions to maintain the industries' outstanding record of safety.

ENERGY-RELATED CARBON DIOXIDE EMISSIONS DROP PER CAPITA EMISSIONS IN METRIC TONS BY STATE (2005 AND 2013)



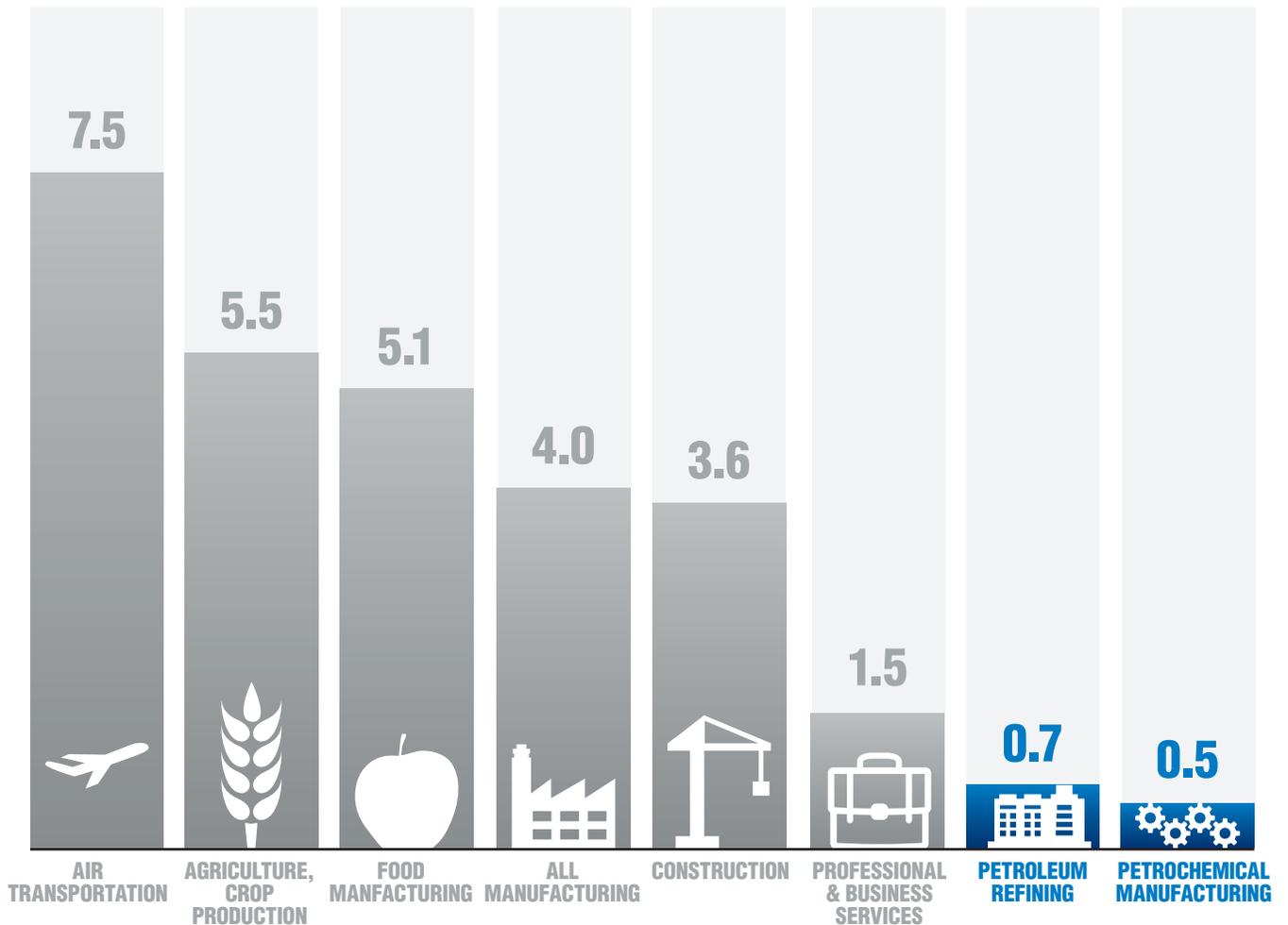
Source: U.S. Energy Information Administration, *Today in Energy*, November 23, 2015

ENVIRONMENTAL HEALTH AND SAFETY REMAIN A TOP PRIORITY WHILE CONTINUING TO SUPPLY THE WORLD WITH PRODUCTS THAT IMPROVE LIVES.

WE WILL CONTINUE TO PROGRESS THROUGH ONGOING INNOVATION AND INVESTMENTS IN TECHNOLOGY.



AFPM MEMBERS ARE LEADERS IN SAFETY
INJURY & ILLNESS INCIDENT RATE PER 100 FULL-TIME EMPLOYEES



Source: Bureau of Labor Statistics, comparison of the latest rates across various U.S. sectors, 2014

AFPM U.S. REFINING AND PETROCHEMICAL MEMBERS



119

REFINERIES PROCESSING
17.6 MILLION BARRELS
PER DAY CAPACITY



120

PETROCHEMICAL
FACILITIES

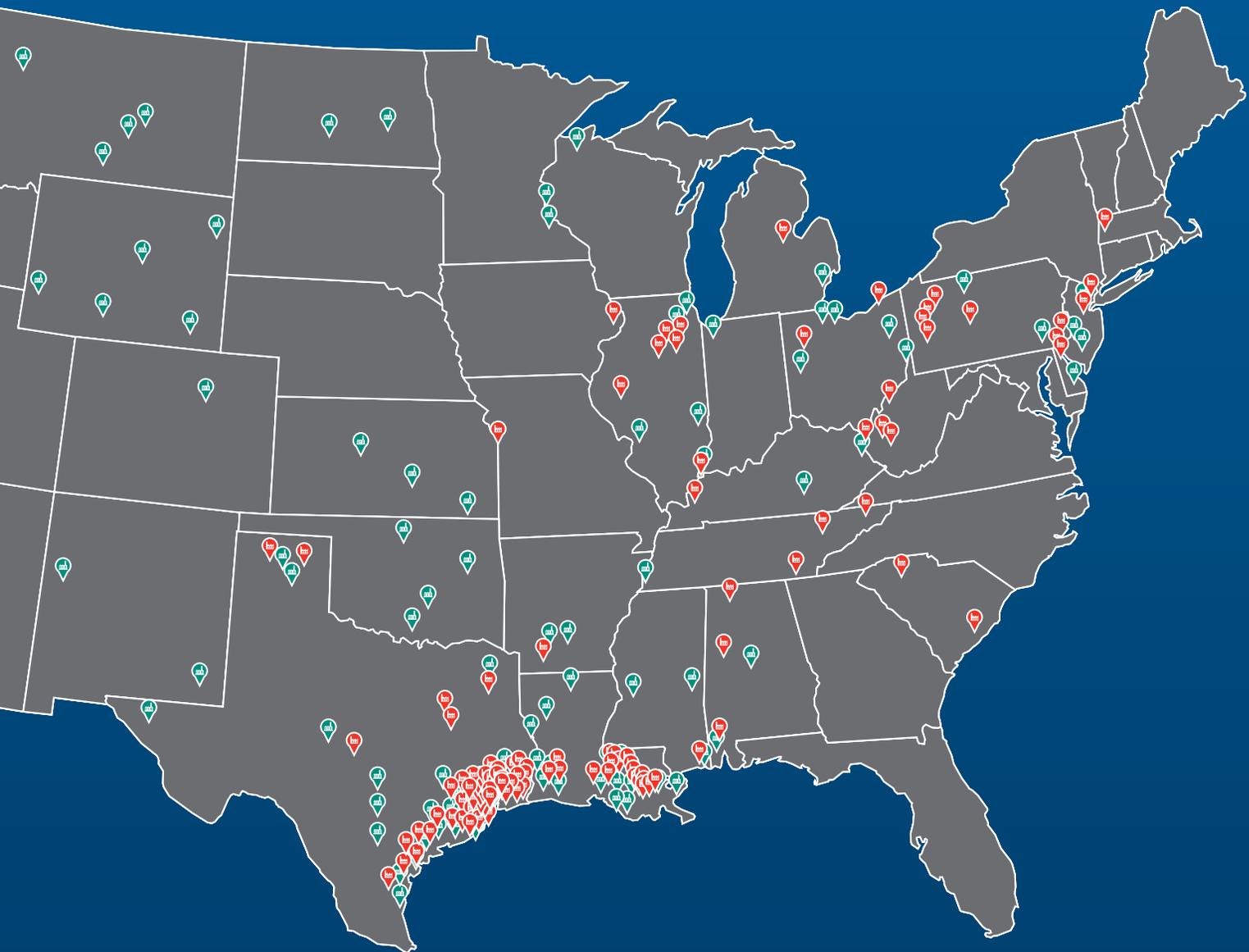


3.1 MILLION
JOBS SUPPORTED



\$20 BILLION
INVESTED PER YEAR
IN CAPITAL PROJECTS





**PETROCHEMICAL
FACILITIES**



REFINERIES

Source: AFPM, U.S. Energy Information Administration, IMPLAN, Industrial Info Resources Topline Market Spending Forecast, 2015 Q4 Edition, and American Chemistry Council

INDUSTRY ADVOCACY

AFPM's goal is to advance a policy agenda that allows our industries to continue growing and manufacturing products that improve lives, but in a way that protects the safety of our workers, our communities, and our environment. The advocacy team consists of the following departments: Government Relations, Regulatory Affairs, Petrochemical, Legal, Communications, Strategic Outreach, and Industry Analysis. These departments work collaboratively to inform, educate, and advocate to external audiences on behalf of AFPM members.

WORKING WITH OUR MEMBER COMPANIES, AFPM IS HELPING TO BROADEN AWARENESS ABOUT THE IMPORTANT ROLE THAT AMERICA'S FUEL AND PETROCHEMICAL MANUFACTURERS PLAY AND THE POLICIES THAT WILL ENSURE THE SUCCESS OF THESE VITAL INDUSTRIES.

WE HAVE MADE PROGRESS IN CRITICAL AREAS:

Fuels Policy – AFPM has long advocated for national fuels policies that reflect a free market economy and a true all-of-the-above energy strategy. The federal biofuels mandate, the Renewable Fuel Standard (RFS), is a policy that does not uphold these tenets. In 2015, EPA acknowledged that the E10 blend wall is real and used its waiver authority to reduce the volume requirements for 2014, 2015, and 2016. By using this authority, EPA demonstrated that the RFS is not functioning as Congress intended and that the program needs to be repealed or significantly altered. While EPA did not go far enough in mitigating the adverse impacts of the RFS and the blend wall, the agency's rule was an important step in addressing the problems of the RFS. AFPM will continue to work to advance its position with policymakers.

Toxic Substances Control Act (TSCA) –

The United States chemicals regulatory framework provides a solid foundation for protecting the health of consumers and the environment, while simultaneously allowing for the development of products to enhance health, safety, and the environment. AFPM has long held that any revision of this framework should build on the existing legal structure and address chemical regulation in a manner that is tiered, targeted, and risk based. Forty years after its inception, TSCA modernization began to make progress in Congress. AFPM supported the "TSCA Modernization Act of 2015," which passed in the House of Representatives in June. The Senate passed its version in December. In 2016, the House and Senate will look to rectify remaining differences on TSCA modernization and send a reconciled bill to the President's desk to be signed into law. AFPM continues to be involved in those negotiations.



Crude by Rail Transport –

The transportation of crude oil by rail has become an important mode for refiners to move supplies to their facilities. AFPM members are continually working to enhance their fleets to increase rail safety. While much of the regulatory focus has been on tank cars, AFPM believes the government must also take measures to ensure trains stay on the tracks. In 2015, Congress passed a bill that included a three-year extension of Positive Train Control. Allowing more time for implementation will help existing technology catch up with the new deadline, further helping to improve rail safety.

In addition, the end of the year saw passage of the FAST Act, which addresses important reporting obligations regarding the pace of tank car upgrades and requires further study of the costs and benefits of deploying electronically-controlled pneumatic brakes.



Tax Policy – Master Limited Partnerships (MLPs) are important to the refining and petrochemical industries as they have become the primary builders of midstream energy infrastructure for the U.S. economy. MLPs' assets include over 400,000 miles of pipelines forming the backbone of U.S. energy infrastructure linking energy producing regions and manufacturers. Recently, the tax treatment of MLPs has been threatened by legislation introduced in Congress. APFM and member company advocacy efforts were successful in preventing the most onerous provisions in this legislation from being used as a revenue source in multiple "must-pass" bills. Activities to protect MLPs will continue this year.

Cybersecurity – Cybersecurity has emerged as a critical issue for all companies and the members of AFPM are no exception. Last year, as part of the omnibus legislation, a provision was included to allow our companies to voluntarily share cyber threat indicators with other private sector companies and the federal government. This provision allows for collaboration in the fight against cyber threats and eliminates concerns of violating anti-trust laws and provides liabilities protections.

INDUSTRY ADVOCACY CONTINUED

BUT THERE IS MORE WORK AHEAD:

Regulatory Reform – AFPM supports efforts to bring much-needed reforms to the nation’s regulatory system. Whether supporting legislation to better reflect the true costs and benefits of regulations or to enhance the transparency and quality of the data used to justify regulations, AFPM will continue working to reform regulatory policy.

Renewable Fuel Standard – While EPA acknowledged the blend wall in 2015, the problems with the RFS are systemic. Policymakers in the administration and Congress must support the growing bipartisan movement to overhaul or repeal this program.

Ozone Standard – In 2015, the nation’s ozone standard was lowered, even though the ozone levels in the United States have been steadily declining since 1980 and, according to EPA’s own data, would continue doing so without new regulations. AFPM, along with a growing coalition of essential industries, will continue working to mitigate the adverse economic impacts of the new standard, and to amend the Clean Air Act to improve the timeline and process for revising national air standards.

Tax Policy – AFPM continues to advocate for pro-growth, tax policies that support fair treatment of domestic manufacturers and our ability to invest and create jobs in highly competitive, capital-intensive industries. Although 2015 was absent of comprehensive tax reform, AFPM educated policymakers about several tax priorities including protecting the tax treatment of Master Limited Partnerships and raising awareness of critical cost-recovery measures such as LIFO and accelerated depreciation.



SAFETY PROGRAMS

AFPM's comprehensive safety programs are focused on promoting occupational and process safety incident prevention in the petroleum refining and petrochemical manufacturing industries.

Advancing Process Safety

The goal of the Advancing Process Safety (APS) programs is to advance process safety improvements. These programs provide industry with more opportunities to communicate and share experiences and knowledge – vital components of our collective goal to improve process safety performance. Information on the programs is located at www.afpm.org/Safety-Programs.



ADVANCING PROCESS SAFETY



Safety Statistics

For more than 30 years, AFPM has collected occupational injury and illness data from our members' facilities to compile the AFPM Survey of Occupational Injuries & Illnesses. In 2011, AFPM began collecting facility data on Tier 1 and Tier 2 Process Safety Events to drive process safety performance improvements. These data are compiled into an annual AFPM Process Safety Event Statistics Report. Companies utilize the aggregated data in these reports as a vital tool in benchmarking their performance in both occupational and process safety.

Awards & Recognition

The AFPM Safety Awards Program honors member companies whose facility operations and contractors meet a level of excellence based on records kept for employees in accordance with the Occupational Safety & Health Administration (OSHA) record keeping requirements and ANSI/API RP 754 Process Safety Performance Indicators for the Refining and Petrochemical Industries.

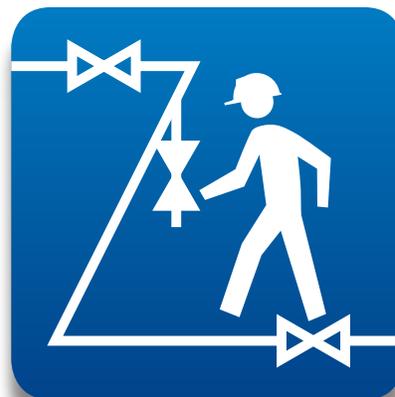
The Distinguished Safety Award is presented each year to the facility or facilities that have attained a superior

safety performance throughout the year and shown continuous improvement from previous years. This award, along with others, is presented during the Safety Award Celebration held in conjunction with the National Occupational and Process Safety Conference each spring.

For more information or questions concerning the Safety Statistics, Awards Program or the National Occupational and Process Safety Conference, please visit the AFPM website at www.afpm.org/Safety-Programs.

WALK THE LINE

As part of the Advancing Process Safety Program, in 2015 AFPM launched *Walk the Line* in partnership with member companies. *Walk the Line* is a practices sharing program designed to help prevent operator line-up errors that have been identified as a cause of numerous process safety events. This program has been successful in raising awareness of the issue and providing simple solutions to prevent these types of events from occurring in the future.

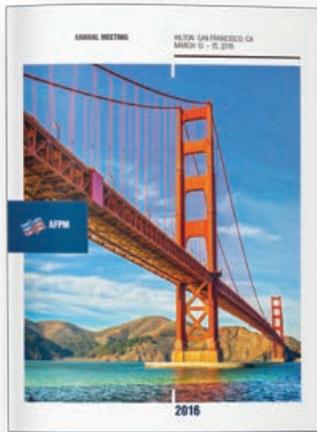


INDUSTRY MEETINGS

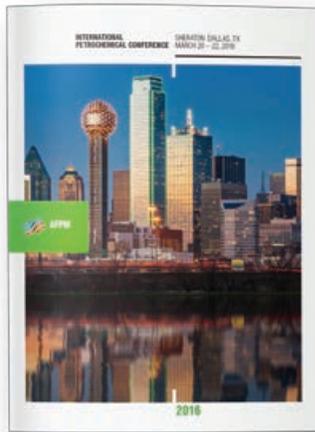
AFPM is widely recognized for organizing annual national conferences and meetings that are devoted to examining the critical issues facing fuel and petrochemical manufacturers. These comprehensive,

information-packed meetings offer a wide array of opportunities for member participation from all levels of company personnel.

In addition to the annual line-up of conferences, AFPM periodically hosts meetings on timely topics, alone or in conjunction with government agencies, other trade associations, and industry groups.



Annual Meeting
Hilton San Francisco
San Francisco, CA
March 13 – 15, 2016



International Petrochemical Conference
Sheraton Dallas
Dallas, TX
March 20 – 22, 2016



Security Conference
JW Marriott Galleria
Houston, TX
April 11 – 13, 2016



Cat Cracker Seminar
Royal Sonesta Houston
Houston, TX
August 23 – 24, 2016



Board of Directors Meeting
Salamander Resort & Spa
Middleburg, VA
September 11 – 13, 2016



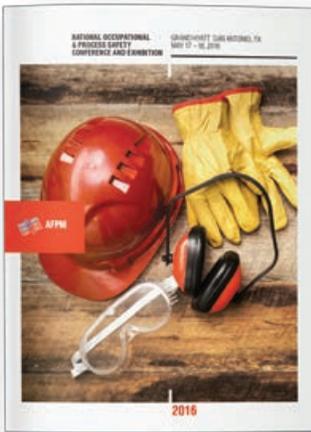
Q&A and Technology Forum
Baltimore Marriott Waterfront
Baltimore, MD
September 26 – 28, 2016

Each meeting focuses on a different discipline and is organized around general sessions, panel discussions, workshops, roundtable discussions, vendor exhibitions, and numerous networking activities.

At the meetings, critical information and industry practices are exchanged to help members meet the challenges of modern manufacturing. Learn more at www.afpm.org/meetings.



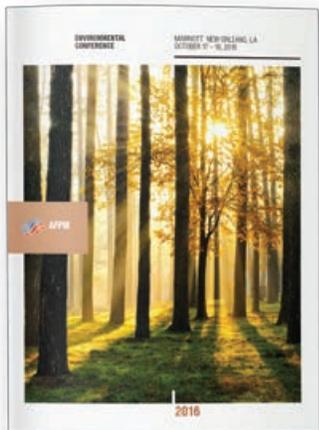
**Labor Relations/
Human Resources Conference**
JW Marriott Galleria
Houston, TX
April 14 – 15, 2016



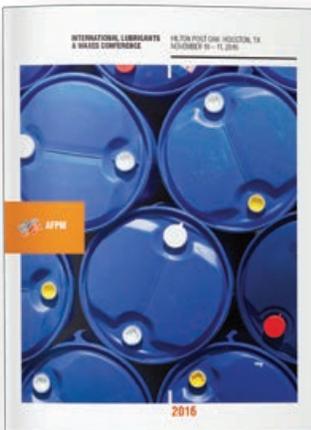
**National Occupational & Process
Safety Conference and Exhibition**
Grand Hyatt San Antonio
San Antonio, TX
May 17 – 18, 2016



**Reliability & Maintenance
Conference and Exhibition**
Convention Center
San Antonio, TX
May 24 – 27, 2016



Environmental Conference
New Orleans Marriott
New Orleans, LA
October 16 – 18, 2016



**International Lubricants &
Waxes Conference**
Hilton Post Oak
Houston, Texas
November 10 – 11, 2016

AFPM THANKS OUR 2015 SPONSORS



INFORMATION RESOURCES

PUBLICATIONS

AFPM publications inform our members about industry statistics, technical innovations, environment and safety developments, security, and many other relevant issues.

AFPM's online store allows you to search technical papers and reports by keyword, author, and/or meeting and directly download to your computer. Learn more at www.afpm.org/publications.

Newsletters and General Publications

- Annual Report
- Daily Alert
- Fuel Line
- Green Room Report
- Security Watch
- Tech Update

Statistics

- Annual Survey of Occupational Injuries & Illnesses
- U.S. Refining Capacity Report
- Lubricating Oil and Wax Capacity Report
- Process Safety Event Report

Petrochemical Statistics Subscriptions

- AFPM Petrochemical Surveys – quarterly
- Selected Petrochemical Statistics Trade Data – monthly

Technical Papers

- Annual Meeting Papers
- Reliability & Maintenance Conference Papers
- Environmental Conference Papers
- National Occupational and Process Safety Conference Papers
- Clean Fuels Challenge Papers
- Plant Automation and Decision Support Conference Papers
- International Lubricants & Waxes Conference Papers

Transcripts

- Q&A and Technology Forum
- Biennial Cat Cracker Seminar Q&A

COMMUNICATIONS

Through a combination of traditional and social media outlets, AFPM reaches the press, policymakers, and the public to educate them on the facts about our industries' work and value, and to inform member company employees about important issues impacting the industry.

AFPM continues to increase its media visibility and rapid response capabilities across print, online, radio, and television outlets.

AFPM also has an active social media presence that includes Twitter, LinkedIn, and Facebook, as well as the Petro Primer Blog at blog.AFPM.org.



AFPM
Petro Primer

blog.afpm.org



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AFPMmeetings



american-fuel-&-
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 Dallas, TX

AFPM is governed by a Board of Directors, which is comprised of representatives from each of our refining and petrochemical members.

When the Board is not in session, it delegates authority to the AFPM Executive Committee to provide oversight and govern the association.

The Board of Directors elects a chairman, vice chairman, eleven vice presidents, and a treasurer. These officers, together with the immediate past chairman, constitute the Executive Committee. The Board elects a president to serve as chief operating officer of the Washington, D.C.-based staff and headquarters office.



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 Chevron U.S.A. Inc.
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The AFPM Board of Directors relies on the counsel and support of experts among its membership to accomplish specific Association functions and plan for the Association's future. There are 20 standing committees that assist the Board in achieving AFPM's goals.

Please visit the AFPM website for a complete description of all committees and their rosters at www.afpm.org/committees.

The **Issues Committee** advises the Executive Committee and provides direction and guidance to AFPM staff on current policy issues important to the refining and petrochemical industries.

Chair: Lawrence Ziemba, Phillips 66
AFPM Secretary: Brendan Williams

The **Associate Steering Committee** provides a forum for the Association's contractors, suppliers, vendors, and consultants, to communicate with the Board of Directors on items of mutual interest and support.

Chair: Jeff Davis, Furmanite
AFPM Secretary: Susan Yashinskie

The **Communications Committee** shares information, ideas, and communications strategies to increase support by external audiences for policy positions established by the Executive Committee and adopted by the AFPM Board.

Chair: Kirk Novak, Merichem Company
AFPM Secretary: Rebecca Adler

The **Environmental Committee** provides a forum for members to exchange views and discuss environmental activities and advises the AFPM Board and staff on current environmental laws/regulations.

Chair: Steve Moyer, Holly Frontier Corporation
AFPM Secretary: David Friedman

The **Fuels Committee** provides information and policy recommendations concerning legislative, regulatory, and motor fuel specification developments.

Chair: Fred Walas, Marathon Petroleum Corporation
AFPM Secretary: Tim Hogan

The **Government Relations Committee** serves as the principal forum for sharing information, ideas, and strategies on legislative and regulatory issues.

Chair: Stephen Brown, Tesoro Corporation
AFPM Secretary: Geoff Moody

The **Legal Committee** provides legal and litigation strategy recommendations to advance the interests of the association membership.

Chair: Steven Schell, Chevron U.S.A. Inc.
AFPM Secretary: Rich Moskowitz

The **Labor Relations & Human Resources Committee** facilitates the exchange of information on matters related to industrial and labor relations, human resources practices, and collective bargaining.

Chair: J. Mark Spencer, Hunt Consolidated, Inc.
AFPM Secretary: Daniel Strachan

The **Lubricants & Waxes Committee** provides oversight and assistance on matters related to automotive oils, lubricants, and waxes.

Chair: Dick Stuart, Westlake Chemical Corporation
AFPM Secretary: Daniel Strachan

The **Waxes Subcommittee** promotes the benefits of current and new wax uses and technologies to the marketplace as well as issues related to the safe handling, transportation, and specifications of petroleum wax.

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The **Maintenance Committee** promotes the exchange of technical information and proven practices on reliability, maintenance, inspection, procurement, project engineering, and turnarounds.

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The **Exhibitor Subcommittee** provides overall support to the Reliability & Maintenance Conference exhibits by reviewing booth layouts and providing recommendations for continuous improvement of the show.

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The **Manufacturing Committee** provides technical support and recommendations on matters that affect facility operations and products including federal, state, and local laws and regulations.

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The **Petrochemical Committee** advises the AFPM Board and staff on current issues of importance to the petrochemical industry.

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The **Petrochemical Statistics Subcommittee** advises and assists the Petrochemical Committee and AFPM staff on matters pertaining to the collection and dissemination of statistics on petrochemical, including trade, production, and inventories.

Chair: Paige Sommer, INEOS Olefins and Polymers USA
AFPM Secretary: Rose Sabijon

The **Plant Automation & Decision Support Committee** focuses on sharing practical experience with the application management, and integration of computing technology in areas including process control and automation, modeling, real-time optimization, and Internet-based applications.

Chair: Blake Larsen,
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AFPM Secretary: Daniel Strachan

The **Safety and Health Committee** provides a forum for members to exchange views and share occupational and process safety best practices and developments in safety related legislation and regulation.

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The **Industrial Hygiene Subcommittee** provides a forum for the exchange of information on industrial hygiene, regulatory and legislative trends and developments, as well as other matters concerning industrial hygiene standards and practice.

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The **Security Committee** solicits and assembles recommendations on security-related practices and policies, standards and guidelines, and regulatory and legislative trends, and ensures recommendations receive consideration by appropriate governmental bodies, industry or trade groups.

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The **Cyber Security Subcommittee** provides information and recommendations on matters pertaining to cyber security and cyber threats.

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ENDNOTES

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2 IHS Inc., Petrochemicals in Goods Critical to the United States Economy, Sept. 2015

3 U.S. Energy Information Administration, 2014 Primary Energy Consumption by Source diagram, <http://www.eia.gov/totalenergy/data/monthly/>

4 IMPLAN

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10 U.S. Energy Information Administration, Today in Energy, November 23, 2015

11 Bureau of Labor Statistics, comparison of the latest rates across various U.S. sectors, 2014

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